#### Option 1 - FY25 Budget Proposal At-A-Glance

CRRL's overall budget request for FY25 under Option 1 is 9.79% more than FY24 and includes all Budget Goals presented to the Board of Trustees at the June 12, 2023 meeting. As presented, Option 1 of CRRL's FY25 Budget Proposal fulfills the FY25 budget priorities and maintains all FY24 service hours and levels. In the event funding adopted by the localities is less than what is proposed here, difficult decisions will need to be made in order to balance CRRL's budget.

#### **REVENUE -**

Localities - Circulation percentages are calculated using the most recent full calendar year of statistics per the Agreement; the FY25 budget uses calendar year 2022 circulation figures. Use of library funds to restore hours in FY24 kept the overall percentage of increase for the localities lower than what is required to maintain current hours of operation. In FY25, localities will see a greater request than is typical due to adding coverage of those hours back into the locality operating budget.

- <u>Fredericksburg</u>: Fredericksburg's use increased 0.49% to 12.75% of CRRL's total circulation; their overall budget increase as compared to their FY24 funding is 15.75%.
- <u>Spotsylvania</u>: Spotsylvania's percentage of use decreased 0.62% to 39.18%; their overall budget increase is 13.00% as compared to their FY24 funding. A portion of the revenue requested is to restore evening hours at three Spotsylvania branches that were cut in FY21 (see explanation below)
- <u>Stafford</u>: Stafford residents accounted for 48.07% of the total circulation, an increase of 0.13%. Their overall budget increase is 9.80% as compared to their FY24 funding.
- Westmoreland: Westmoreland's total increase for FY25 is 11.03% as compared to their FY23 funding.

State Aid - State Aid is projected to be level in FY25. The entirety of State Aid goes into Books & Materials.

#### **EXPENDITURES -**

Salaries - The Salary line item includes the following Budget Goal:

- A 5% COLA for all employees as of July 1, 2024 plus 2.5% merit increase effective January 1, 2025.
  - o Inflation ending 2022 was 6.9% and is currently at 3.18% yet we were only able to give our employees a 5% COLA on July 1, 2023 less than the increases given to employees of Fredericksburg, Spotsylvania, Stafford and Westmoreland.
  - o A 5% COLA for the full 2025 fiscal year as well as a mid-year 2.5% merit increase would help our employees better manage the increased costs of goods and services and keep CRRL's wages competitive for the service area.

**Benefits** - The Benefits line item includes the following Budget Goals:

- A 13% calculated increase to health insurance.
  - o Our health insurance increased 13% for FY24 and our insurance broker believes we could see a similar increase in FY25. Because of the size of our organization, we are unable to lock in rates beyond 1 year which makes us vulnerable to insurance pool fluctuations. To manage the increase for FY24, we were required to change our health insurance plan offerings as well as increase employee contribution rates, affecting their take-home pay and the true value of their COLA.
- Slight increases are projected for VRS retirement and VRS life insurance. The new rates will be valid through FY26.
- Salary increases also have an impact on benefits that are based on employees' rates of pay to include: FICA, VRS retirement, VRS life insurance, and PEHP.

Option 1 At-A-Glance 1

### Option 1 - FY25 Budget Proposal At-A-Glance (continued)

#### Books & Materials -

- Increase the line item by \$120,000.
  - O We were asked by the jurisdictions to reduce our FY24 budget request and, as a result, we cut \$20,000 from the Books & Materials line item. Customer wait time on materials can take as long as 6 months and additional funds are needed in order to better serve our communities.

**Other Line Items** - Due to multiple years of increased inflation, it has become necessary to increase several line items. The amounts of increase were determined by a survey of actual expenses over the past two fiscal years. We also reduced line items as necessary.

- Increases total \$132,313.
  - o Telephone is increased \$13,000.
  - o General Supplies is increased \$45,000.
  - o Computer Services is increased \$49,713.
  - o Furniture & Equipment is increased \$16,000.
- Reductions total \$16,900.
  - o Temporary Services is reduced \$4,000.
  - o Equipment Contracts is reduced \$7,900.
  - o Institutional Memberships & Professional Dues is reduced \$5,000.

Branch hours - In FY25, we would like to return to full Monday-Saturday operations in Spotsylvania. .

- Restoration of Spotsylvania hours cut in FY21 Our local funding was cut deeply in FY21 resulting in the reduction of hours in Fredericksburg, Spotsylvania, and Stafford. Fredericksburg and Stafford restored their funding (and the hours) the following year, however Spotsylvania did not. To date, Spotsylvania has not restored the funding that would allow us to reopen those hours. The FY25 Budget includes the cost of those hours (plus a 5% COLA and 2.5% mid-year merit raises).
  - o Salem Church branch Reopen Tuesday and Wednesday evenings 5:30-8:00.
    - Staffing to reopen these hours will include:
      - 7 Library Assistant II with a combined total of 15.5 hours/week
      - 1 Library Clerk II at 2.5 hours/week
      - 1 Library Clerk I at 2.5 hours/week
      - 2 Pages with a combined total of 5.5 hours/week
  - Snow branch Reopen Wednesday and Thursday evenings 5:30-8:00.
    - Staffing to reopen these hours will include:
      - 1 Library Assistant II at 2.5 hours/week
      - 2 Library Clerk I with a combined total of 5 hours/week
  - Towne Centre branch Reopen Monday evenings 5:30-8:00.
    - Staffing reopen these hours will include:
      - 1 Library Assistant II at 2.5 hours/week
      - 1 Library Clerk I at 2.5 hours/week

Option 1 At-A-Glance cont

## FY25 Budget Proposal - Option 1

- \* <u>Salaries</u> 5% COLA for all employees on July 1; 2.5% merit increase on January 1; addition of Spotsylvania evening hours that were cut in FY21.
- \* <u>Benefits</u> increase to health insurance costs; increase to VRS (retirement and life); increase to FICA, and PEHP due to salary adjustment; addition of Spotsylvania evening hours that were cut in FY21.
- \* Books & Materials increase line item by \$120,000.
- \* <u>Other line items</u> increases to some line items due to inflation; decreases to some line items to better match actual expenditures in previous FY.

<u>Salaries</u>	
* COLA Increase for all employees - 5%	\$526,102
* Mid-year merit increase - 2.5%	\$106,193
* Restore Spotsylvania hours cut in FY21 - salaries	\$90,007
TOTAL	\$722,302
<u>Benefits</u>	
* FICA	\$45,604
* Medical/Dental/Vision insurance (includes employee contribution offset)	\$97,853
* VRS (retirement and life insurance)	\$156,324
* Post-Employment Health Plan (PEHP)	\$3,375
* Restore Spotsylvania hours cut in FY21 - benefits	\$26,054
TOTAL	\$329,209
Books & Materials	
Books & Materials  * Restore FY24 cut	\$20,000
	\$20,000 \$100,000
* Restore FY24 cut	
* Restore FY24 cut  * Increase due to customer demand and rising prices	\$100,000
* Restore FY24 cut  * Increase due to customer demand and rising prices  TOTAL	\$100,000
* Restore FY24 cut  * Increase due to customer demand and rising prices  TOTAL  Other line items	\$100,000 <b>\$120,000</b>
* Restore FY24 cut  * Increase due to customer demand and rising prices  TOTAL  Other line items  * Net increases due to inflation (some line items were also reduced)	\$100,000 <b>\$120,000</b> \$106,813 <b>\$106,813</b>
* Restore FY24 cut  * Increase due to customer demand and rising prices  TOTAL  Other line items  * Net increases due to inflation (some line items were also reduced)  TOTAL	\$100,000 <b>\$120,000</b> \$106,813

Option 1 Increase Breakdown

					FY25 Increase/	<u>Decrease</u>
	FY22 Actual Revenue	FY23 Actual Revenue	FY24 Adopted Revenue	FY25 Proposed Revenue	Over FY	24
City of Fredericksburg	1,364,006	1,400,000	1,470,000	1,701,511	231,511	15.75%
Operating	1,243,006	1,279,000	1,349,000	1,580,511	231,511	17.16%
Library Administration Center	121,000	121,000	121,000	121,000	0	0.00%
Spotsylvania County	4,307,827	4,307,827	4,507,827	5,094,035	586,208	13.00%
Operating	4,186,827	4,186,827	4,386,827	4,856,974	470,147	10.72%
Library Administration Center	121,000	121,000	121,000	121,000	0	0.00%
Restore evening hours at branches cut in FY21	0	0	0	116,061	116,061	-%
Stafford County	5,376,553	5,278,688	5,537,501	6,080,389	542,888	9.80%
Operating	5,255,553	5,157,688	5,416,501	5,959,389	542,888	10.02%
Library Administration Center	121,000	121,000	121,000	121,000	0	0.00%
Westmoreland County	483,493	506,527	530,939	589,490	58,551	11.03%
Operating	473,493	496,527	520,939	579,490	58,551	11.24%
Cleaning services	10,000	10,000	10,000	10,000	0	0.00%
Commonwealth of Virginia	763,384	875,878	875,509	875,509	0	0.00%
Operating	763,384	875,878	875,509	875,509	0	0.00%
REVENUE	12,295,263	12,368,920	12,921,776	14,340,933	1,419,157	10.98%
Library funds to reinstate FY24 closures (prorated)	0	0	140,833	0	(140,833)	-100.00%
TOTAL REVENUE (includes funds to restore hours)	12,295,263	12,368,920	13,062,609	14,340,933	1,278,324	9.79%

Note: FY23 Actual Revenue is unaudited as of 08/2023

## **FUND BALANCE**

	as of 6/30/2022	as of 6/30/2023
Assigned	0	0
Unassigned	2,022,489	2,028,638
TOTAL FUND BALANCE	2,022,489	2,028,638

Note: FY23 Fund Balance is unaudited as of 08/2023

	FY22 Actual	FY23 Actual	FY24 Adopted	FY25 Proposed F	Y25 Increase/Dec	rease Over
	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	<u>FY24</u>	
Salaries	7,237,227	7,555,220	7,801,660	8,523,962	722,302	9.26%
Benefits	2,482,982	2,672,452	2,838,628	3,167,837	329,209	11.60%
Professional Services	60,334	93,690	50,000	50,000	0	0.00%
Temporary Services (includes Westmoreland cleaning services)	19,028	12,594	19,000	15,000	(4,000)	-21.05%
Books & Materials	1,137,887	982,856	1,069,234	1,189,234	120,000	11.22%
System Upkeep (formerly Utilities)	29,201	31,967	23,400	23,400	0	0.00%
Equipment Contracts	15,859	14,956	23,400	15,500	(7,900)	-33.76%
Telephone	46,167	42,675	30,000	43,000	13,000	43.33%
Insurance	29,832	29,851	31,000	31,000	0	0.00%
Publicity	51,087	47,409	40,000	40,000	0	0.00%
Programming	45,623	40,943	30,000	30,000	0	0.00%
General Supplies	138,620	168,017	105,000	150,000	45,000	42.86%
Computer Services	513,961	555,009	505,287	555,000	49,713	9.84%
Vehicle Operation & Maintenance	27,001	29,289	30,000	30,000	0	0.00%
Continuing Education & Staff Training	33,553	15,901	25,000	25,000	0	0.00%
Miscellaneous	3,175	3,114	4,000	4,000	0	0.00%
Institutional Memberships & Professional Dues	13,086	14,542	15,000	10,000	(5,000)	-33.33%
Furniture & Equipment	183,624	103,894	59,000	75,000	16,000	27.12%
Library Administration Center	331,671	482,797	363,000	363,000	0	0.00%
OPERATING EXPENDITURE	12,399,918	12,897,176	13,062,609	14,340,933	1,278,324	9.79%

Note: FY23 Actual Expenditure is unaudited as of 8/2023

							FY25 Increase/D	<u>Jecrease</u>
			FY22 Actual Revenue	FY23 Actual Revenue	FY24 Adopted Revenue	FY25 Proposed Revenue	Over FY2	<u>'4</u>
Commo	onwealth of Virginia		763,384	875,878	875,509	875,509	0	0.00%
		Operating	763,384	875,878	<i>875,509</i>	875,509	0	0.00%
	TOTAL REVENUE		763,384	875,878	875,509	875,509	0	0.00%

Note: FY23 Actual Revenue is unaudited as of 08/2023

					FY25 Increase/Decr	<u>rease</u>
	FY22 Actual Expenditure	FY23 Actual Expenditure	FY24 Adopted Expenditure	FY25 Proposed Expenditure	Over FY24	
Books & Materials	763,384	875,878	875,509	875,509	0	0.00%
OPERATING EXPENDITURE	763,384	875,878	875,509	875,509	0	0.00%

Note: FY23 Actual Expenditure is unaudited as of 8/2023

## **Direct and Indirect Expenses - FY25**

**NOTE:** Indirect expenses have been calculated using Fredericksburg, Spotsylvania, and Stafford's use percentages. In calculating the percentage of use, only the circulation for those localities is examined. Use by residents of other jurisdictions is excluded from the calculation. The most recent complete calendar year of circulation is used to calculate use percentages; FY25 was calculated using CY22 circulation numbers. The use percentages used in the FY25 budget are:

Funding locality	Fredericksburg	Spotsylvania	Stafford
Circulation (Use) %	12.75%	39.18%	48.07%

Westmoreland's funding is derived using a different formula so their portion of the Indirect Expense line items was calculated using their percent contribution to the local budget - 4.38%.

## All localities - forecasted totals:

All localities	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Direct expenses	\$1,517,292	\$2,079,497	\$2,927,721	\$344,889	\$6,869,400
Indirect expenses	\$883,195	\$2,463,181	\$2,994,625	\$254,991	\$6,595,993
GRAND TOTAL	\$2,400,487	\$4,542,678	\$5,922,346	\$599,881	\$13,465,392
FY25 funding request	\$1,701,511	\$5,094,035	\$6,080,389	\$589,490	\$13,465,424

#### 1. Salaries:

Fredericksburg locations	Fredericksburg <sup>1</sup>	IdeaSpace <sup>2</sup>	TOTAL
Branch salaries - Direct expense	\$1,099,346	\$117,091	\$1,216,437
LAC & subs <sup>3</sup> - Indirect expense	-	-	\$404,631
TOTAL salaries	\$1,099,346	\$117,091	\$1,621,067

Spotsylvania locations	Salem Church <sup>4</sup>	Snow	Towne Centre <sup>4</sup>	TOTAL
Branch salaries - Direct expense	\$1,118,995	\$323,472	\$157,106	\$1,599,574
LAC & subs <sup>3</sup> - Indirect expense	-	-	-	\$1,243,406
TOTAL salaries	\$1,118,995	\$323,472	\$157,106	\$2,842,979

Stafford locations	Howell	Porter	Fried Center	TOTAL
Branch salaries - Direct expense	\$1,038,808	\$1,042,114	\$15,682	\$2,096,604
LAC & subs <sup>3</sup> - Indirect expense	-	-	-	\$1,525,536
TOTAL salaries	\$1,038,808	\$1,042,114	\$15,682	\$3,622,140

Westmoreland	Cooper	Montross	Newton	Westmoreland <sup>5</sup>	TOTAL
Branch salaries - Direct expense	\$78,875	\$58,459	\$52,467	\$102,605	\$292,405
LAC & subs <sup>3</sup> - Indirect expense	-	-	-	-	\$145,370
TOTAL salaries	\$78,875	\$58,459	\$52,467	\$102,605	\$437,775

TOTALS	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Branch salaries - Direct expense	\$1,216,437	\$1,599,574	\$2,096,604	\$292,405	\$5,205,019
LAC & subs <sup>3</sup> - Indirect expense	\$404,631	\$1,243,406	\$1,525,536	\$145,370	\$3,318,943
TOTAL salaries	\$1,621,067	\$2,842,979	\$3,622,140	\$437,775	\$8,523,962

<sup>1</sup> The Fredericksburg branch staffs two unique collections.

<sup>2</sup> IdeaSpace is managed by a full-time employee from Snow.

<sup>3</sup> All staff at LAC serve every location in the system, and sub costs are distributed based on locality funding percentages since their direct expense is unknown during the budget cycle and are not directly charged to a specific location until after they are used.

<sup>4</sup> There are two Salem Church branch employees that also help manage the Towne Centre branch and two Towne Centre employees who work regular shifts at Salem Church Branch.

<sup>5</sup> One full-time employee works in all Westmoreland branches as the Branch Services Manager and there are two Outreach positions that fill hours at all Westmoreland branches.

### 2. Benefits:

Fredericksburg locations	Fredericksburg	IdeaSpace	TOTAL
FICA	\$84,100	\$8,957	\$93,057
VRS retirement	\$72,768	\$6,411	\$79,180
VRS life	\$11,714	\$1,032	\$12,746
PEHP	\$6,366	\$561	\$6,927
Health insurance	\$96,177	\$12,767	\$108,944
Total benefits - direct expense	\$271,126	\$29,729	\$300,855

Spotsylvania locations	Salem Church	Snow	Towne Centre	TOTAL
FICA	\$85,603	\$24,746	\$12,019	\$122,367
VRS retirement	\$74,373	\$14,055	\$10,242	\$98,669
VRS life	\$11,854	\$1,894	\$1,382	\$15,129
PEHP	\$6,567	\$1,230	\$1,031	\$8,828
Health insurance	\$179,977	\$12,899	\$42,054	\$234,930
Total benefits - direct expense	\$358,373	\$54,823	\$66,728	\$479,924

Stafford locations	Howell	Porter	Fried	TOTAL
FICA	\$79,469	\$79,722	\$1,200	\$160,390
VRS retirement	\$86,711	\$71,532	\$0	\$158,243
VRS life	\$13,959	\$11,515	\$0	\$25,474
PEHP	\$7,586	\$6,258	\$0	\$13,845
Health insurance	\$314,474	\$158,691	\$0	\$473,165
Total benefits - direct expense	\$502,198	\$327,719	\$1,200	\$831,117

Westmoreland	Cooper	Montross	Newton	Westmoreland	TOTAL
FICA	\$6,034	\$4,472	\$4,014	\$7,849	\$22,369
VRS retirement	\$0	\$0	\$0	\$6,757	\$6,757
VRS life	\$0	\$0	\$0	\$1,088	\$1,088
PEHP	\$0	\$0	\$0	\$591	\$591
Health insurance	\$0	\$0	\$7,457	\$14,223	\$21,680
Total benefits - direct expense	\$6,034	\$4,472	\$11,470	\$30,508	\$52,484

TOTALS - Direct Expenses	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
FICA	\$93,057	\$122,367	\$160,390	\$22,369	\$398,184
VRS retirement	\$79,180	\$98,669	\$158,243	\$6,757	\$342,849
VRS life	\$12,746	\$15,129	\$25,474	\$1,088	\$54,437
PEHP	\$6,927	\$8,828	\$13,845	\$591	\$30,191
Health insurance	\$108,944	\$234,930	\$473,165	\$21,680	\$838,719
Total benefits - direct expense	\$300,855	\$479,924	\$831,117	\$52,484	\$1,664,380

Locality use %	12.75%	39.18%	48.07%	n/a	
TOTALS - Indirect Expenses	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
LAC FICA	\$30,836	\$94,757	\$116,257	\$0	\$241,850
LAC VRS retirement	\$42,863	\$131,716	\$161,602	\$0	\$336,181
LAC VRS life insurance	\$6,900	\$21,204	\$26,015	\$0	\$54,118
LAC PEHP	\$3,750	\$11,524	\$14,138	\$0	\$29,412
LAC Health insurance	\$92,761	\$285,049	\$349,727	\$33,326	\$760,864
Cash match	\$7,925	\$24,352	\$29,877	\$2,847	\$65,000
Vaccine clinics	\$244	\$749	\$919	\$88	\$2,000
Employee Assistance Program	\$1,219	\$3,746	\$4,596	\$438	\$10,000
Workers' comp	\$244	\$749	\$919	\$88	\$2,000
Unemployment	\$244	\$749	\$919	\$88	\$2,000
Total benefits - indirect expense	\$186,985	\$574,595	\$704,971	\$36,874	\$1,503,425

TOTALS	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Benefits - Direct expense	\$300,855	\$479,924	\$831,117	\$52,484	\$1,664,380
Benefits - Indirect expense	\$186,985	\$574,595	\$704,971	\$36,874	\$1,503,425
GRAND TOTAL benefits	\$487,841	\$1,054,519	\$1,536,088	\$89,358	\$3,167,805

## 3. FY25 Budget - Other line items:

Locality use %	12.75%	39.18%	48.07%	n/a	
Other line items - Indirect					
expenses	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Professional Services	\$6,089	\$18,712	\$22,958	\$2,240	\$50,000
Temporary Services <sup>1</sup>	\$609	\$1,871	\$2,296	\$10,224	\$15,000
Books & Materials <sup>2</sup>	\$38,208	\$117,411	\$144,051	\$14,055	\$313,725
System Upkeep	\$2,850	\$8,757	\$10,744	\$1,048	\$23,400
Equipment Contracts	\$1,888	\$5,801	\$7,117	\$694	\$15,500
Telephone	\$5,237	\$16,093	\$19,744	\$1,926	\$43,000
Insurance	\$3,775	\$11,602	\$14,234	\$1,389	\$31,000
Publicity	\$4,872	\$14,970	\$18,367	\$1,792	\$40,000
Programming	\$3,654	\$11,227	\$13,775	\$1,344	\$30,000
General Supplies	\$18,268	\$56,137	\$68,875	\$6,720	\$150,000
Computer Services	\$67,592	\$207,707	\$254,836	\$24,864	\$555,000
Vehicle Operation & Maintenance	\$3,654	\$11,227	\$13,775	\$1,344	\$30,000
Continuing Education & Staff	\$3,045	\$9,356	\$11,479	\$1,120	\$25,000
Training Miscellaneous	\$487			\$1,120	
	Ş46 <i>1</i>	\$1,497	\$1,837	\$179	\$4,000
Institutional Memberships & Professional Dues	\$1,218	\$3,742	\$4,592	\$448	\$10,000
Furniture & Equipment	\$9,134	\$28,069	\$34,437	\$3,360	\$75,000
Library Administration Center (LAC) <sup>3</sup>	\$121,000	\$121,000	\$121,000	\$0	\$363,000
Locality TOTAL	\$291,579	\$645,180	\$764,117	\$72,748	\$1,773,625

<sup>1</sup> Westmoreland County pays for \$10,000 of the Temporary Services line item for cleaning services at their buildings. This calculation excludes Westmoreland's contribution.

<sup>2</sup> The majority of funding for Books & Materials comes from State Aid. This calculation is only on the local funding portion of the line item.

<sup>3</sup> LAC Supplies and Furniture & Equipment expenses are attributed to the LAC line item. This line item is funded evenly by three of the participating localities per agreement.

# **BENEFIT CATEGORIES**

FICA	\$645,198 All salaries x 7.65%
Medical/HSA insurance	\$1,499,975 CRRL cost only - 13% increase over FY24
Dental insurance	\$57,461 CRRL cost only - 13% increase over FY24
Vision insurance	\$14,179 CRRL cost only - 1% increase over FY24
VRS	\$676,005 FT salaries x 11.43% for FY25 - increase expected
Life insurance	\$108,823 FT salaries x 1.84% for FY25 - increase expected
PEHP - FT	\$59,143 FT salaries x 1%
	\$3,060,783

# **OTHER BENEFITS - based on actual expenses**

Cash match	\$65,000
Vaccine clinics	\$2,000
EAP	\$10,000
Workers' comp	\$2,000
Unemployment	\$2,000
Total	\$81,000
TOTAL benefits	\$3,141,783
Benefits Re-Open Spotsylvania Hours Closed in FY21	\$26,054
Grand total benefits	\$3,167,837
FT Salaries	\$5,914,302
FT Salaries PT Salaries	\$5,914,302 \$2,519,653
PT Salaries	\$2,519,653
PT Salaries  TOTAL Salaries	\$2,519,653 \$8,433,955
PT Salaries  TOTAL Salaries  Salaries Re-Open Spotsylvania Hours Closed in FY21	\$2,519,653 \$8,433,955 \$90,007

### Fredericksburg, Spotsylvania, and Stafford -

In calculating the percentage of use for Fredericksburg, Spotsylvania, and Stafford based on circulation, only the circulation for those localities is examined. Use by residents of other jurisdictions is excluded from the calculation. The most recent complete calendar year of circulation is used to calculate use percentages.

	FY	23	FY24		FY25	
<u>Jurisdiction</u>	CY20 Actual	<u>% of use</u>	CY21 Actual	% of use	CY22 Actual	% of use
Fredericksburg	190,267	11.86%	287,817	12.26%	333,100	12.75%
Spotsylvania	622,051	38.76%	934,836	39.80%	1,023,630	39.18%
Stafford	792,434	49.38%	1,125,807	47.94%	1,255,969	48.07%

#### Westmoreland -

Westmoreland County's funding is based on the locality's previous fiscal year funding plus the increase amount of salaries and benefits, increased by the most current CPI (through July 2023). They also contribute an additional \$10,000 for cleaning of their branches.

	FY23			FY24			FY25		
		Salary/benefits			Salary/benefits			Salary/benefits	
	FY22 funding	<u>increase</u>	CPI%	FY23 funding	<u>increase</u>	<u>CPI%</u>	FY24 funding	<u>increase</u>	<u>CPI%</u>
Westmoreland	\$482,850	\$21,262	0.50%	\$506,527	\$17,957	1.30%	\$540,373	\$21,825	3.20%

Circulation refers to items checked out by library borrowers. Circulation is automatically generated when an item is checked out or renewed by a customer whether it is a physical item or an electronic one and is attributed to the jurisdiction where the customer lives and not, for physical materials, to the library branch where the item was checked out.

The following table illustrates the FY23 percentage of circulation at each CRRL location by residents of the participating localities.

	Fredericksburg	IdeaSpace	Salem Church	Snow	Towne Centre	Howell	Porter	Fried	Cooper	Montross	Newton
Fredericksburg	40.18%	36.36%	6.21%	5.27%	44.35%	2.41%	0.45%	0.25%	0.21%	0.52%	0.98%
Spotsylvania	19.79%	27.27%	82.27%	73.43%	39.04%	6.55%	4.60%	5.09%	0.59%	0.29%	3.37%
Stafford	33.58%	22.73%	6.37%	4.80%	13.27%	88.89%	92.33%	93.41%	1.01%	0.72%	0.23%
Westmoreland	0.55%	9.09%	0.17%	2.34%	0.87%	0.33%	0.01%	0.00%	88.39%	95.65%	86.50%

Option 1 Localities 13

## 5% Cost-of-Living increase on July 1, 2024

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15
Director	93,812	96,157	98,561	101,026	103,551	106,140	108,794	111,513	114,301	117,159	120,087	123,089	126,167	129,321	132,554
Deputy Director	85,087	87,213	89,394	91,628	93,919	96,267	98,674	101,141	103,670	106,261	108,918	111,640	114,432	117,292	120,225
Assistant Director	77,180	79,110	81,087	83,115	85,193	87,322	89,506	91,744	94,037	96,388	98,798	101,267	103,799	106,394	109,054
Librarian IV	73,502	75,340	77,223	79,154	81,132	83,161	85,240	87,372	89,556	91,794	94,089	96,441	98,852	101,324	103,857
Librarian III	66,671	68,337	70,046	71,797	73,592	75,432	77,318	79,251	81,232	83,263	85,344	87,478	89,665	91,907	94,204
Librarian II	60,468	61,980	63,529	65,118	66,745	68,414	70,124	71,878	73,674	75,517	77,405	79,339	81,324	83,356	85,440
Librarian I	56,619	58,035	59,485	60,972	62,496	64,058	65,661	67,302	68,984	70,709	72,476	74,289	76,146	78,050	80,001
Library Assistant IV	53,923	55,271	56,653	58,069	59,520	61,008	62,534	64,097	65,700	67,342	69,026	70,751	72,520	74,333	76,191
Library Assistant III	47,917	49,115	50,342	51,601	52,891	54,214	55,569	56,958	58,382	59,842	61,338	62,871	64,443	66,053	67,705
Library Assistant II	44,361	45,470	46,607	47,772	48,967	50,191	51,446	52,732	54,050	55,401	56,786	58,206	59,661	61,152	62,681
Library Assistant I	40,237	41,243	42,274	43,330	44,414	45,524	46,662	47,829	49,025	50,250	51,507	52,794	54,114	55,467	56,853
Library Clerk II	38,091	39,043	40,019	41,019	42,045	43,096	44,174	45,278	46,410	47,570	48,759	49,978	51,227	52,508	53,821
Library Clerk I	36,961	37,885	38,832	39,803	40,798	41,818	42,863	43,935	45,033	46,159	47,313	48,496	49,708	50,951	52,225
Grade	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23	Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30
Director	135,868	139,265	142,746	146,315	149,973	153,722	157,565	161,505	165,542	169,680	173,922	178,270	182,727	187,296	191,978
Deputy Director	123,230	126,311	129,469	132,705	136,023	139,424	142,909	146,482	150,145	153,897	157,746	161,690	165,731	169,874	174,122
Assistant Director	111,780	114,575	117,439	120,375	123,384	126,469	129,631	132,871	136,193	139,599	143,089	146,665	150,332	154,091	157,943
Librarian IV	106,453	109,115	111,843	114,639	117,504	120,442	123,454	126,540	129,703	132,946	136,269	139,676	143,168	146,747	150,416
Librarian III	96,559	98,973	101,448	103,984	106,583	109,248	111,979	114,779	117,648	120,589	123,604	126,694	129,861	133,107	136,436
Librarian II	87,576	89,766	92,009	94,310	96,667	99,084	101,561	104,100	106,703	109,370	112,104	114,908	117,780	120,725	123,743
Librarian I	02.004	04.050					05.005	07.472	99,910	102,408	104,967	107,592	110,282	113,039	115,864
Elbrariani	82,001	84,050	86,151	88,306	90,513	92,776	95,095	97,473	33,310	102,400	104,507	107,332	110,202	113,033	113,004
Library Assistant IV	78,096	84,050	86,151 82,050	88,306 84,101	90,513	92,776 88,359	95,095	97,473	95,153	97,531	99,969	102,470	105,030	107,657	110,348
		-	-					-	-	<u> </u>	-	-			
Library Assistant IV	78,096	80,049	82,050	84,101	86,204	88,359	90,568	92,832	95,153	97,531	99,969	102,470	105,030	107,657	110,348
Library Assistant IV Library Assistant III	78,096 69,398	80,049 71,132	82,050 72,911	84,101 74,734	86,204 76,602	88,359 78,517	90,568 80,480	92,832 82,492	95,153 84,554	97,531 86,668	99,969 88,835	102,470 91,056	105,030 93,332	107,657 95,666	110,348 98,057
Library Assistant IV Library Assistant III Library Assistant II	78,096 69,398 64,248	80,049 71,132 65,855	82,050 72,911 67,501	84,101 74,734 69,189	86,204 76,602 70,918	88,359 78,517 72,692	90,568 80,480 74,508	92,832 82,492 76,371	95,153 84,554 78,281	97,531 86,668 80,237	99,969 88,835 82,243	102,470 91,056 84,299	105,030 93,332 86,407	107,657 95,666 88,568	110,348 98,057 90,781

Option 1 Salary Scale 070124- FT

## 5% Cost-of-Living increase on July 1, 2024

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15
Librarian I	25.73	26.37	27.03	27.70	28.39	29.10	29.83	30.58	31.34	32.12	32.93	33.75	34.59	35.46	36.34
Library Assistant IV	24.50	25.11	25.74	26.38	27.04	27.71	28.40	29.12	29.84	30.59	31.35	32.14	32.94	33.77	34.61
Library Assistant III	21.77	22.31	22.87	23.45	24.02	24.63	25.24	25.87	26.52	27.18	27.87	28.56	29.27	30.01	30.75
Library Assistant II	20.15	20.65	21.17	21.69	22.24	22.80	23.36	23.95	24.55	25.16	25.79	26.43	27.09	27.77	28.47
Library Assistant I	18.28	18.74	19.20	19.69	20.18	20.69	21.20	21.74	22.28	22.84	23.40	23.99	24.59	25.20	25.83
Library Clerk II	17.31	17.75	18.20	18.65	19.11	19.59	20.08	20.58	21.09	21.63	22.17	22.72	23.29	23.87	24.47
Library Clerk I	16.80	17.22	17.65	18.09	18.54	19.01	19.48	19.97	20.46	20.98	21.50	22.04	22.60	23.16	23.74
Page	13.23	13.57	13.90	14.25	14.61	14.97	15.34	15.73	16.12	16.53	16.94	17.36	17.80	18.24	18.69
Grade	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23	Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30
Librarian I	37.25	38.18	39.13	40.12	41.12	42.15	43.20	44.28	45.39	46.53	47.68	48.88	50.10	51.36	52.64
Library Assistant IV	35.48	36.36	37.28	38.20	39.15	40.14	41.14	42.17	43.22	44.30	45.41	46.55	47.71	48.90	50.13
Library Assistant III	31.53	32.32	33.13	33.96	34.80	35.67	36.56	37.47	38.41	39.38	40.36	41.37	42.40	43.46	44.55
Library Assistant II	29.18	29.90	30.65	31.42	32.20	33.01	33.83	34.68	35.55	36.44	37.35	38.28	39.24	40.22	41.22
Library Assistant I	26.48	27.14	27.81	28.52	29.23	29.96	30.71	31.48	32.27	33.06	33.89	34.74	35.62	36.50	37.41
Library Clerk II	25.07	25.70	26.34	27.01	27.68	28.37	29.09	29.81	30.56	31.32	32.10	32.91	33.73	34.57	35.44
Library Clerk I	24.33	24.94	25.56	26.20	26.86	27.53	28.21	28.92	29.64	30.39	31.14	31.92	32.72	33.54	34.38
Page	19.16	19.64	20.13	20.63	21.15	21.68	22.22	22.77	23.34	23.93	24.53	25.14	25.77	26.42	27.07

Note: FTEs are based on budgeted hours and may not reflect the number of employees actually working at a location; most CRRL employees work at multiple library branches.

Cooper						
Pay Grade	PT/FT	FTE				
Library Assistant II	PT	0.8				
Library Clerk I	PT	0.77				
		1.57				

Montross		
Pay Grade	PT/FT	FTE
Library Assistant II	PT	0.64
Library Clerk I	PT	0.83
	-	1.46

Newton		
Pay Grade	PT/FT	FTE
Library Assistant III	FT	1
Library Assistant II	PT	0.71
Library Clerk I	PT	0.57
	•	2.28

Fredericksburg		
Pay Grade	PT/FT	FTE
Librarian I	FT	3
Librarian II	FT	2
Librarian III	FT	1
Library Assistant II	FT	3
Library Assistant II	PT	6.2
Library Assistant III	FT	1
Library Clerk I	PT	3.33
Library Clerk II	FT	1
Library Clerk II	PT	0.6
Page	PT	1.41
•		22.54

Idea Space		
Pay Grade	PT/FT	FTE
Library Assistant II	FT	1
Library Assistant II	PT	1.38
	-	2.38

Fried Center		
Pay Grade	PT/FT	FTE
Library Assistant II	PT	0.34
		0.34

Howell		
Pay Grade	PT/FT	FI
Librarian I	FT	
Librarian II	FT	
Librarian III	FT	
Library Assistant II	FT	
Library Assistant II	PT	3
Library Assistant III	FT	
Library Clerk I	PT	2.1
Library Clerk II	FT	
Library Clerk II	PT	0.1
Page	PT	1.1
		20.0

Porter		
Pay Grade	PT/FT	FTE
Librarian I	FT	3
Librarian II	FT	2
Librarian III	FT	1
Library Assistant II	FT	3
Library Assistant II	PT	4.48
Library Assistant III	FT	1
Library Clerk I	PT	4.25
Library Clerk II	FT	1
Library Clerk II	PT	0.36
Page	PT	1.68
		21.77

Salem Church		
Pay Grade	PT/FT	FTE
Librarian I	FT	3
Librarian I	PT	0.1
Librarian II	FT	2
Library III	FT	1
Library Assistant I	PT	0.5
Library Assistant II	FT	2
Library Assistant II	PT	5.16
Library Assistant III	FT	1
Library Clerk I	PT	3
Library Clerk II	FT	1
Library Clerk II	PT	0.2
Page	PT	1.76
		20.72

Snow		
Pay Grade	PT/FT	FTE
Library Assistant II	FT	1
Librarian II	Ft	1
Library Assistant II	PT	2.24
Library Clerk I	PT	2.48
Page	PT	0.2
	-	6.92

Towne Centre				
Pay Grade	PT/FT	FTE		
Library Assistant II	FT	1		
Library Assistant II	PT	0.11		
Library Assistant III	FT	1		
Library Clerk I	PT	1.22		
		3.33		

PT/FT	FTE
FT	1
FT	1
FT	1
FT	2
FT	3
FT	1
FT	4
FT	2
FT	8
PT	1.73
FT	8
FT	5
FT	1
PT	3.35
FT	2
PT	0.5
	44.58
	FT F

Grand Total 147.97

FTE Impact of Re-opening Spotsylvania Hours Closed in FY21: Salem Church 1.84, Snow .19, STC .125

	FY22 Actual	FY23 Actual	FY24 Adopted	FY24 Proposed		FY25 Compared to
Expenditure Categories	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	Explanation for FY25 increase	<u>FY24</u>
Salaries	7,237,227	7,555,220	7,801,660	8,523,962	5% COLA for all employees July 1, 2024 plus 2.5% merit on January 1, 2025.	722,302
Benefits	2,482,982	2,672,452	2,838,628	3,167,837	13% projected increase to health insurance; projected increases to VRS retirement and life; increase on salary based benefits due to raises.	329,209
Professional Services	60,334	93,690	50,000	50,000	No change.	0
Temporary Services (includes Westmoreland cleaning services)	19,028	12,594	19,000	15,000	Reduced to meet actual.	(4,000)
Books & Materials	1,137,887	982,856	1,069,234	1,189,234	Increased to restore FY24 cut and meet customer demand.	120,000
System Upkeep	29,201	31,967	23,400	23,400	No change.	0
Equipment Contracts	15,859	14,956	23,400	15,500	Reduced to meet actual.	(7,900)
Telephone	46,167	42,675	30,000	43,000	Increased due to rising costs.	13,000
Insurance	29,832	29,851	31,000	31,000	No change.	0
Publicity	51,087	47,409	40,000	40,000	No change.	0
Programming	45,623	40,943	30,000	30,000	No change.	0
General Supplies	138,620	168,017	105,000	150,000	Increased due to rising costs.	45,000
Computer Services	513,961	555,009	505,287	555,000	Increased due to rising costs.	49,713
Vehicle Operation & Maintenance	27,001	29,289	30,000	30,000	No change.	0
Continuing Education & Staff Training	33,553	15,901	25,000	25,000	No change.	0
Miscellaneous	3,175	3,114	4,000	4,000	No change.	0
Institutional Memberships & Professional Dues	13,086	14,542	15,000	10,000	Reduced due to expected cost changes.	(5,000)
Furniture & Equipment	183,624	103,894	59,000	75,000	Increased due to rising costs.	16,000
Library Administration Center	331,671	482,797	363,000	363,000	No change.	0
OPERATING EXPENDITURES	12,399,918	12,897,176	13,062,609	14,340,933		1,278,324

Note: FY23 Actual Expenditure is unaudited as of 8/2023

Option 1 Line Item Detail