Option 2 - FY25 Budget Proposal At-A-Glance

CRRL's overall budget request for FY25 under Option 2 is 6.74% more than FY24 and includes some of the Budget Goals presented to the Board of Trustees at the June 12, 2023 meeting. As presented, Option 1 of CRRL's FY25 Budget Proposal fulfills the FY25 budget priorities and maintains all FY24 service hours and levels. In the event funding adopted by the localities is less than what is proposed here, difficult decisions will need to be made in order to balance CRRL's budget.

REVENUE -

Localities - Circulation percentages are calculated using the most recent full calendar year of statistics per the Agreement; the FY25 budget uses calendar year 2022 circulation figures. Use of library funds to restore hours in FY24 kept the overall percentage of increase for the localities lower than what is required to maintain current hours of operation. In FY25, localities will see a greater request than is typical due to adding coverage of those hours back into the locality operating budget.

- <u>Fredericksburg</u>: Fredericksburg's use increased 0.49% to 12.75% of CRRL's total circulation; their overall budget increase as compared to their FY24 funding is 13.37%.
- Spotsylvania: Spotsylvania's percentage of use decreased 0.62% to 39.18%; their overall budget increase is 8.04% as compared to their FY24 funding.
- <u>Stafford</u>: Stafford residents accounted for 48.07% of the total circulation, an increase of 0.13%. Their overall budget increase is 7.42% as compared to their FY24 funding.
- Westmoreland: Westmoreland's total increase for FY25 is 9.53% as compared to their FY23 funding.

State Aid - State Aid is projected to be level in FY25. The entirety of State Aid goes into Books & Materials.

EXPENDITURES -

Salaries - The Salary line item includes the following:

- A 3.2% COLA for all employees as of July 1, 2024.
 - o Inflation ending 2022 was 6.9% and is currently at 3.18% yet we were only able to give our employees a 5% COLA on July 1, 2023 less than the increases given to employees of Fredericksburg, Spotsylvania, Stafford and Westmoreland.
 - o A 3.2% COLA increase for the full 2025 fiscal year would keep pace with the current rate of inflation.

Benefits - The Benefits line item includes the following Budget Goals:

- A 13% calculated increase to health insurance.
 - o Our health insurance increased 13% for FY24 and our insurance broker believes we could see a similar increase in FY25. Because of the size of our organization, we are unable to lock in rates beyond 1 year which makes us vulnerable to insurance pool fluctuations. To manage the increase for FY24, we were required to change our health insurance plan offerings as well as increase employee contribution rates, affecting their take-home pay and the true value of their COLA.
- Slight increases are projected for VRS retirement and VRS life insurance. The new rates will be valid through FY26.
- Salary changes have an impact on benefits that are based on employees' rates of pay to include: FICA, VRS retirement, VRS life insurance, and PEHP.

Option 2 At-A-Glance

Option 2 - FY25 Budget Proposal At-A-Glance

Books & Materials -

- Increase the line item by \$120,000.
 - We were asked by the jurisdictions to reduce our FY24 budget request and as a result we cut \$20,000 from the Books & Materials line item. Customer wait time on materials can take as long as 6 months and additional funds are needed in order to better serve our community.

Other Line Items - Due to multiple years of increased inflation, it has become necessary to increase several line items. The amounts of increase were determined by a survey of actual expenses over the past two fiscal years. We also reduced line items as necessary.

- Increases total \$132,313.
 - Telephone is increased \$13,000.
 - o General Supplies is increased \$45,000.
 - o Computer Services is increased \$49,713.
 - o Furniture & Equipment is increased \$16,000.
- Reductions total \$16,900.
 - o Temporary Services is reduced \$4,000.
 - o Equipment Contracts is reduced \$7,900.
 - o Institutional Memberships & Professional Dues is reduced \$5,000.

Option 2 At-A-Glance cont

FY25 Budget Proposal - Option 2

Salaries

<u>saianes</u>	
* COLA Increase for all employees - 3.2%	\$392,823
TOTAL	\$392,823
<u>Benefits</u>	
* FICA	\$27,284
* Medical/Dental/Vision insurance (includes employee contribution offset)	\$97,853
* VRS (retirement and life insurance)	\$133,370
* Post-Employment Health Plan (PEHP)	\$1,645
TOTAL	\$260,152
Books & Materials	
* Restore FY24 cut	\$20,000
* Increase due to customer demand and rising prices	\$100,000
TOTAL	\$120,000
Other line items	
* Net increases due to inflation (some line items were also reduced)	\$106,813
TOTAL	\$106,813
GRAND TOTAL FY25 OPERATING BUDGET INCREASE	\$879,788
% increase	6.74%

Option 2 Increase Breakdown

^{*} Salaries - 3.2% COLA for all employees on July 1.

^{* &}lt;u>Benefits</u> - increase to health insurance costs; increase to VRS (retirement and life); increase to FICA, and PEHP due to salary adjustment.

^{*} Books & Materials - increase line item by \$120,000.

^{* &}lt;u>Other line items</u> - increases to some line items due to inflation; decreases to some line items to better match actual expenditures in previous FY.

					FY25 Increase/	<u>Decrease</u>
	FY22 Actual Revenue	FY23 Actual Revenue	FY24 Adopted Revenue	FY25 Proposed Revenue	Over FY	<u>′24</u>
City of Fredericksburg	1,364,006	1,400,000	1,470,000	1,666,513	196,513	13.37%
Operating	1,243,006	1,279,000	1,349,000	1,545,513	196,513	14.57%
Library Administration Center	121,000	121,000	121,000	121,000	0	0.00%
Spotsylvania County	4,307,827	4,307,827	4,507,827	4,870,425	362,598	8.04%
Operating	4,186,827	4,186,827	4,386,827	4,749,425	362,598	8.27%
Library Administration Center	121,000	121,000	121,000	121,000	0	0.00%
Stafford County	5,376,553	5,278,688	5,537,501	5,948,429	410,928	7.42%
Operating	5,255,553	5,157,688	5,416,501	5,827,429	410,928	7.59%
Library Administration Center	121,000	121,000	121,000	121,000	0	0.00%
Westmoreland County	483,493	506,527	530,939	581,521	50,582	9.53%
Operating	473,493	496,527	520,939	571,521	50,582	9.71%
Cleaning services	10,000	10,000	10,000	10,000	0	0.00%
Commonwealth of Virginia	763,384	875,878	875,509	875,509	0	0.00%
Operating	763,384	875,878	875,509	875,509	0	0.00%
REVENUE	12,295,263	12,368,920	12,921,776	13,942,397	1,020,621	7.90%
Library funds to reinstate FY24 closures (prorated)	0	0	140,833	0	(140,833)	-100.00%
TOTAL REVENUE (includes funds to restore hours)	12,295,263	12,368,920	13,062,609	13,942,397	879,788	6.74%

Note: FY23 Actual Revenue is unaudited as of 08/2023

FUND BALANCE

TOTAL FUND BALANCE	2,022,489	2,028,638
Unassigned	2,022,489	2,028,638
Assigned	0	0
	as of 6/30/2022	as of 6/30/2023

Note: FY23 Fund Balance is unaudited as of 08/2023

	FY22 Actual	FY23 Actual	FY24 Adopted	FY25 Proposed FY25 Increase/Decrease		rease Over
	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	<u>FY24</u>	
Salaries	7,237,227	7,555,220	7,801,660	8,194,483	392,823	5.04%
Benefits	2,482,982	2,672,452	2,838,628	3,098,780	260,152	9.16%
Professional Services	60,334	93,690	50,000	50,000	0	0.00%
Temporary Services (includes Westmoreland cleaning services)	19,028	12,594	19,000	15,000	(4,000)	-21.05%
Books & Materials	1,137,887	982,856	1,069,234	1,189,234	120,000	11.22%
System Upkeep (formerly Utilities)	29,201	31,967	23,400	23,400	0	0.00%
Equipment Contracts	15,859	14,956	23,400	15,500	(7,900)	-33.76%
Telephone	46,167	42,675	30,000	43,000	13,000	43.33%
Insurance	29,832	29,851	31,000	31,000	0	0.00%
Publicity	51,087	47,409	40,000	40,000	0	0.00%
Programming	45,623	40,943	30,000	30,000	0	0.00%
General Supplies	138,620	168,017	105,000	150,000	45,000	42.86%
Computer Services	513,961	555,009	505,287	555,000	49,713	9.84%
Vehicle Operation & Maintenance	27,001	29,289	30,000	30,000	0	0.00%
Continuing Education & Staff Training	33,553	15,901	25,000	25,000	0	0.00%
Miscellaneous	3,175	3,114	4,000	4,000	0	0.00%
Institutional Memberships & Professional Dues	13,086	14,542	15,000	10,000	(5,000)	-33.33%
Furniture & Equipment	183,624	103,894	59,000	75,000	16,000	27.12%
Library Administration Center	331,671	482,797	363,000	363,000	0	0.00%
OPERATING EXPENDITURE	12,399,918	12,897,176	13,062,609	13,942,397	879,788	6.74%

Note: FY23 Actual Expenditure is unaudited as of 8/2023

							FY25 Increase/D	<u>Jecrease</u>
			FY22 Actual Revenue	FY23 Actual Revenue	FY24 Adopted Revenue	FY25 Proposed Revenue	Over FY2	<u>'4</u>
Commo	onwealth of Virginia		763,384	875,878	875,509	875,509	0	0.00%
		Operating	763,384	875,878	<i>875,509</i>	875,509	0	0.00%
	TOTAL REVENUE		763,384	875,878	875,509	875,509	0	0.00%

Note: FY23 Actual Revenue is unaudited as of 08/2023

					FY25 Increase/Dec	rease
	FY22 Actual Expenditure	FY23 Actual Expenditure	FY24 Adopted Expenditure	FY25 Proposed Expenditure	Over FY24	
Books & Materials	763,384	875,878	875,509	875,509	0	0.00%
OPERATING EXPENDITURE	763,384	875,878	875,509	875,509	0	0.00%

Note: FY23 Actual Expenditure is unaudited as of 08/2023

Direct and Indirect Expenses - FY25

NOTE: Indirect expenses have been calculated using Fredericksburg, Spotsylvania, and Stafford's use percentages. In calculating the percentage of use, only the circulation for those localities is examined. Use by residents of other jurisdictions is excluded from the calculation. The most recent complete calendar year of circulation is used to calculate use percentages; FY25 was calculated using CY22 circulation numbers. The use percentages used in the FY25 budget are:

Funding locality	Fredericksburg	Spotsylvania	Stafford
Circulation (Use) %	12.75%	39.18%	48.07%

Westmoreland's funding is derived using a different formula so their portion of the Indirect Expense line items was calculated using their percent contribution to the local budget - 4.38%.

All localities - forecasted totals:

All localities	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Direct expenses	\$1,476,363	\$1,933,470	\$2,852,188	\$335,466	\$6,597,486
Indirect expenses	\$867,664	\$2,415,455	\$2,936,070	\$250,299	\$6,469,488
GRAND TOTAL	\$2,344,027	\$4,348,925	\$5,788,259	\$585,765	\$13,066,975
FY25 funding request	\$1,666,513	\$4,870,425	\$5,948,429	\$581,521	\$13,066,888

1. Salaries:

Fredericksburg locations	Fredericksburg ¹	IdeaSpace ²	TOTAL
Branch salaries - Direct expense	\$1,067,425	\$113,679	\$1,181,104
LAC & subs ³ - Indirect expense	-	-	\$393,344
TOTAL salaries	\$1,067,425	\$113,679	\$1,574,448

Spotsylvania locations	Salem Church ⁴	Snow	Towne Centre ⁴	TOTAL
Branch salaries - Direct expense	\$1,011,495	\$308,056	\$147,713	\$1,467,263
LAC & subs ³ - Indirect expense	-	-	-	\$1,208,723
TOTAL salaries	\$1,011,495	\$308,056	\$147,713	\$2,675,986

Stafford locations	Howell	Porter	Fried Center	TOTAL
Branch salaries - Direct expense	\$1,008,690	\$1,011,958	\$15,222	\$2,035,870
LAC & subs ³ - Indirect expense	-	-	-	\$1,482,984
TOTAL salaries	\$1,008,690	\$1,011,958	\$15,222	\$3,518,853

Westmoreland	Cooper	Montross	Newton	Westmoreland ⁵	TOTAL
Branch salaries - Direct expense	\$76,581	\$56,755	\$50,939	\$99,605	\$283,881
LAC & subs ³ - Indirect expense	-	-	-	-	\$141,315
TOTAL salaries	\$76,581	\$56,755	\$50,939	\$99,605	\$425,196

TOTALS	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Branch salaries - Direct expense	\$1,181,104	\$1,467,263	\$2,035,870	\$283,881	\$4,968,118
LAC & subs ³ - Indirect expense	\$393,344	\$1,208,723	\$1,482,984	\$141,315	\$3,226,365
TOTAL salaries	\$1,574,448	\$2,675,986	\$3,518,853	\$425,196	\$8,194,483

¹ The Fredericksburg branch staffs two unique collections.

² IdeaSpace is managed by a full-time employee from Snow.

³ All staff at LAC serve every location in the system, and sub costs are distributed based on locality funding percentages since their direct expense is unknown during the budget cycle and are not directly charged to a specific location until after they are used.

⁴ There are two Salem Church branch employees that also help manage the Towne Centre branch and two Towne Centre employees who work regular shifts at Salem Church Branch.

⁵ One full-time employee works in all Westmoreland branches as the Branch Services Manager and there are two Outreach positions that fill hours at all Westmoreland branches.

2. Benefits:

Fredericksburg locations	Fredericksburg	IdeaSpace	TOTAL
FICA	\$81,658	\$8,696	\$90,354
VRS retirement	\$70,638	\$6,224	\$76,862
VRS life	\$11,371	\$1,002	\$12,373
PEHP	\$6,180	\$545	\$6,725
Health insurance	\$96,177	\$12,767	\$108,944
Total benefits - direct expense	\$266,024	\$29,234	\$295,258

Spotsylvania locations	Salem Church	Snow	Towne Centre	TOTAL
FICA	\$77,379	\$23,566	\$11,300	\$112,246
VRS retirement	\$72,329	\$13,643	\$9,942	\$95,914
VRS life	\$11,524	\$1,838	\$1,342	\$14,704
PEHP	\$6,388	\$1,194	\$1,001	\$8,583
Health insurance	\$179,807	\$12,899	\$42,054	\$234,760
Total benefits - direct expense	\$347,427	\$53,141	\$65,638	\$466,206

Stafford locations	Howell	Porter	Fried	TOTAL
FICA	\$77,165	\$77,415	\$1,164	\$155,744
VRS retirement	\$84,196	\$69,438	\$0	\$153,634
VRS life	\$13,554	\$11,178	\$0	\$24,732
PEHP	\$7,366	\$6,075	\$0	\$13,441
Health insurance	\$310,076	\$158,691	\$0	\$468,768
Total benefits - direct expense	\$492,357	\$322,797	\$1,164	\$816,319

Westmoreland	Cooper	Montross	Newton	Westmoreland	TOTAL
FICA	\$5,858	\$4,342	\$3,897	\$7,620	\$21,717
VRS retirement	\$0	\$0	\$0	\$6,559	\$6,559
VRS life	\$0	\$0	\$0	\$1,056	\$1,056
PEHP	\$0	\$0	\$0	\$574	\$574
Health insurance	\$0	\$0	\$7,457	\$14,223	\$21,680
Total benefits - direct expense	\$5,858	\$4,342	\$11,353	\$30,031	\$51,585

TOTALS - Direct Expenses	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
FICA	\$90,354	\$112,246	\$155,744	\$21,717	\$380,061
VRS retirement	\$76,862	\$95,914	\$153,634	\$6,559	\$332,968
VRS life	\$12,373	\$14,704	\$24,732	\$1,056	\$52,865
PEHP	\$6,725	\$8,583	\$13,441	\$574	\$29,322
Health insurance	\$108,944	\$234,760	\$468,768	\$21,680	\$834,152
Total benefits - direct expense	\$295,258	\$466,206	\$816,319	\$51,585	\$1,629,369

Locality use %	12.75%	39.18%	48.07%	n/a	
TOTALS - Indirect Expenses	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
LAC FICA	\$29,933	\$91,982	\$112,853	\$0	\$234,768
LAC VRS retirement	\$41,608	\$127,858	\$156,870	\$0	\$326,336
LAC VRS life insurance	\$6,698	\$20,583	\$25,253	\$0	\$52,533
LAC PEHP	\$3,640	\$11,186	\$13,724	\$0	\$28,551
LAC Health insurance	\$90,987	\$279,597	\$343,038	\$32,688	\$746,310
Cash match	\$7,925	\$24,352	\$29,877	\$2,847	\$65,000
Vaccine clinics	\$244	\$749	\$919	\$88	\$2,000
Employee Assistance Program	\$1,219	\$3,746	\$4,596	\$438	\$10,000
Workers' comp	\$244	\$749	\$919	\$88	\$2,000
Unemployment	\$244	\$749	\$919	\$88	\$2,000
Total benefits - indirect expense	\$182,741	\$561,552	\$688,969	\$36,236	\$1,469,498

TOTALS	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Benefits - Direct expense	\$295,258	\$466,206	\$816,319	\$51,585	\$1,629,369
Benefits - Indirect expense	\$182,741	\$561,552	\$688,969	\$36,236	\$1,469,498
GRAND TOTAL benefits	\$477,999	\$1,027,758	\$1,505,288	\$87,821	\$3,098,867

3. FY25 Budget - Other line items:

Locality use %	12.75%	39.18%	48.07%	n/a	
Other line items - Indirect					
expenses	Fredericksburg	Spotsylvania	Stafford	Westmoreland	TOTAL
Professional Services	\$6,089	\$18,712	\$22,958	\$2,240	\$50,000
Temporary Services ¹	\$609	\$1,871	\$2,296	\$10,224	\$15,000
Books & Materials ²	\$38,208	\$117,411	\$144,051	\$14,055	\$313,725
System Upkeep	\$2,850	\$8,757	\$10,744	\$1,048	\$23,400
Equipment Contracts	\$1,888	\$5,801	\$7,117	\$694	\$15,500
Telephone	\$5,237	\$16,093	\$19,744	\$1,926	\$43,000
Insurance	\$3,775	\$11,602	\$14,234	\$1,389	\$31,000
Publicity	\$4,872	\$14,970	\$18,367	\$1,792	\$40,000
Programming	\$3,654	\$11,227	\$13,775	\$1,344	\$30,000
General Supplies	\$18,268	\$56,137	\$68,875	\$6,720	\$150,000
Computer Services	\$67,592	\$207,707	\$254,836	\$24,864	\$555,000
Vehicle Operation & Maintenance	\$3,654	\$11,227	\$13,775	\$1,344	\$30,000
Continuing Education & Staff					
Training	\$3,045	\$9,356	\$11,479	\$1,120	\$25,000
Miscellaneous	\$487	\$1,497	\$1,837	\$179	\$4,000
Institutional Memberships &					
Professional Dues	\$1,218	\$3,742	\$4,592	\$448	\$10,000
Furniture & Equipment	\$9,134	\$28,069	\$34,437	\$3,360	\$75,000
Library Administration Center (LAC) ³	\$121,000	\$121,000	\$121,000	\$0	\$363,000
Locality TOTAL	\$291,579	\$645,180	\$764,117	\$72,748	\$1,773,625

¹ Westmoreland County pays for \$10,000 of the Temporary Services line item for cleaning services at their buildings. This calculation excludes Westmoreland's contribution.

² The majority of funding for Books & Materials comes from State Aid. This calculation is only on the local funding portion of the line item.

³ LAC Supplies and Furniture & Equipment expenses are attributed to the LAC line item. This line item is funded evenly by three of the participating localities per agreement.

BENEFIT CATEGORIES

FICA	\$626,878 All salaries x 7.65%
Medical/HSA insurance	\$1,499,975 CRRL cost only - 13% increase over FY24
Dental insurance	\$57,461 CRRL cost only - 13% increase over FY24
Vision insurance	\$14,179 CRRL cost only - 1% increase over FY24
VRS	\$656,233 FT salaries x 11.43% for FY25 - increase expected
Life insurance	\$105,640 FT salaries x 1.84% for FY25 - increase expected
PEHP - FT	\$57,413 FT salaries x 1%
	\$3,017,780

OTHER BENEFITS - based on actual expenses

Grand total salaries	\$8,194,483
PT Salaries	\$2,453,158
FT Salaries	\$5,741,325
Grand total benefits	\$3,098,780
Total	\$81,000
Unemployment	\$2,000
Workers' comp	\$2,000
EAP	\$10,000
Vaccine clinics	\$2,000
Cash match	\$65,000

Option 2 Benefits

Fredericksburg, Spotsylvania, and Stafford -

In calculating the percentage of use for Fredericksburg, Spotsylvania, and Stafford based on circulation, only the circulation for those localities is examined. Use by residents of other jurisdictions is excluded from the calculation. The most recent complete calendar year of circulation is used to calculate use percentages.

	FY	23	FY24		FY25	
<u>Jurisdiction</u>	CY20 Actual	<u>% of use</u>	CY21 Actual	% of use	CY22 Actual	% of use
Fredericksburg	190,267	11.86%	287,817	12.26%	333,100	12.75%
Spotsylvania	622,051	38.76%	934,836	39.80%	1,023,630	39.18%
Stafford	792,434	49.38%	1,125,807	47.94%	1,255,969	48.07%

Westmoreland -

Westmoreland County's funding is based on the locality's previous fiscal year funding plus the increase amount of salaries and benefits, increased by the most current CPI (through July 2023). They also contribute an additional \$10,000 for cleaning of their branches.

	FY23			FY24			FY25		
		Salary/benefits			Salary/benefits			Salary/benefits	
	FY22 funding	<u>increase</u>	CPI%	FY23 funding	<u>increase</u>	<u>CPI%</u>	FY24 funding	<u>increase</u>	<u>CPI%</u>
Westmoreland	\$482,850	\$21,262	0.50%	\$506,527	\$17,957	1.30%	\$540,373	\$21,825	3.20%

Circulation refers to items checked out by library borrowers. Circulation is automatically generated when an item is checked out or renewed by a customer whether it is a physical item or an electronic one and is attributed to the jurisdiction where the customer lives and not, for physical materials, to the library branch where the item was checked out.

The following table illustrates the FY23 percentage of circulation at each CRRL location by residents of the participating localities.

	Fredericksburg	IdeaSpace	Salem Church	Snow	Towne Centre	Howell	Porter	Fried	Cooper	Montross	Newton
Fredericksburg	40.18%	36.36%	6.21%	5.27%	44.35%	2.41%	0.45%	0.25%	0.21%	0.52%	0.98%
Spotsylvania	19.79%	27.27%	82.27%	73.43%	39.04%	6.55%	4.60%	5.09%	0.59%	0.29%	3.37%
Stafford	33.58%	22.73%	6.37%	4.80%	13.27%	88.89%	92.33%	93.41%	1.01%	0.72%	0.23%
Westmoreland	0.55%	9.09%	0.17%	2.34%	0.87%	0.33%	0.01%	0.00%	88.39%	95.65%	86.50%

Option 2 Localities 13

3.2% Cost-of-Living increase on July 1, 2024

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15
Director	92,204	94,508	96,872	99,294	101,776	104,321	106,929	109,601	112,341	115,151	118,029	120,979	124,004	127,104	130,282
Deputy Director	83,628	85,718	87,861	90,057	92,309	94,617	96,982	99,407	101,892	104,439	107,050	109,726	112,470	115,282	118,164
Assistant Director	75,857	77,754	79,697	81,690	83,732	85,825	87,972	90,171	92,425	94,736	97,104	99,531	102,019	104,570	107,185
Librarian IV	72,242	74,048	75,899	77,797	79,742	81,735	83,779	85,874	88,020	90,221	92,476	94,788	97,158	99,587	102,076
Librarian III	65,528	67,166	68,845	70,566	72,331	74,139	75,992	77,892	79,840	81,836	83,881	85,978	88,128	90,331	92,589
Librarian II	59,432	60,918	62,440	64,002	65,601	67,241	68,922	70,646	72,411	74,222	76,078	77,979	79,929	81,927	83,975
Librarian I	55,649	57,040	58,465	59,927	61,425	62,960	64,535	66,148	67,801	69,497	71,234	73,015	74,841	76,712	78,629
Library Assistant IV	52,998	54,323	55,682	57,074	58,500	59,962	61,462	62,998	64,573	66,187	67,843	69,538	71,277	73,058	74,885
Library Assistant III	47,095	48,273	49,479	50,717	51,984	53,284	54,617	55,982	57,381	58,816	60,286	61,793	63,338	64,921	66,544
Library Assistant II	43,601	44,691	45,808	46,953	48,127	49,331	50,564	51,828	53,123	54,451	55,813	57,208	58,638	60,104	61,606
Library Assistant I	39,547	40,536	41,549	42,588	43,653	44,743	45,862	47,009	48,184	49,388	50,624	51,889	53,186	54,516	55,879
Library Clerk II	37,438	38,374	39,333	40,316	41,324	42,357	43,416	44,502	45,614	46,755	47,923	49,121	50,349	51,608	52,898
Library Clerk I	36,327	37,236	38,166	39,121	40,098	41,101	42,128	43,182	44,261	45,368	46,502	47,665	48,856	50,078	51,330
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Grade	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23	Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30
Grade Director	Step 16 133,539	Step 17 136,877	Step 18 140,299	Step 19 143,807	Step 20 147,402	Step 21 151,087	Step 22 154,864	Step 23 158,736		Step 25 166,771	Step 26 170,940	Step 27 175,214	Step 28 179,595	Step 29 184,085	Step 30 188,687
	-		•	•		•	•	•	Step 24		•	•	•		
Director	133,539	136,877	140,299	143,807	147,402	151,087	154,864	158,736	Step 24 162,704	166,771	170,940	175,214	179,595	184,085	188,687
Director Deputy Director	133,539 121,118	136,877 124,145	140,299 127,250	143,807 130,430	147,402 133,691	151,087 137,034	154,864 140,459	158,736 143,971	Step 24 162,704 147,571	166,771 151,259	170,940 155,041	175,214 158,918	179,595 162,890	184,085 166,962	188,687 171,137
Director Deputy Director Assistant Director	133,539 121,118 109,864	136,877 124,145 112,611	140,299 127,250 115,426	143,807 130,430 118,312	147,402 133,691 121,269	151,087 137,034 124,301	154,864 140,459 127,409	158,736 143,971 130,593	Step 24 162,704 147,571 133,859	166,771 151,259 137,205	170,940 155,041 140,636	175,214 158,918 144,151	179,595 162,890 147,755	184,085 166,962 151,449	188,687 171,137 155,236
Director Deputy Director Assistant Director Librarian IV	133,539 121,118 109,864 104,628	136,877 124,145 112,611 107,244	140,299 127,250 115,426 109,926	143,807 130,430 118,312 112,674	147,402 133,691 121,269 115,490	151,087 137,034 124,301 118,378	154,864 140,459 127,409 121,337	158,736 143,971 130,593 124,370	Step 24 162,704 147,571 133,859 127,480	166,771 151,259 137,205 130,667	170,940 155,041 140,636 133,933	175,214 158,918 144,151 137,282	179,595 162,890 147,755 140,713	184,085 166,962 151,449 144,231	188,687 171,137 155,236 147,837
Director Deputy Director Assistant Director Librarian IV Librarian III	133,539 121,118 109,864 104,628 94,904	136,877 124,145 112,611 107,244 97,276	140,299 127,250 115,426 109,926 99,709	143,807 130,430 118,312 112,674 102,201	147,402 133,691 121,269 115,490 104,756	151,087 137,034 124,301 118,378 107,375	154,864 140,459 127,409 121,337 110,060	158,736 143,971 130,593 124,370 112,811	\$tep 24 162,704 147,571 133,859 127,480 115,631	166,771 151,259 137,205 130,667 118,522	170,940 155,041 140,636 133,933 121,485	175,214 158,918 144,151 137,282 124,522	179,595 162,890 147,755 140,713 127,635	184,085 166,962 151,449 144,231 130,826	188,687 171,137 155,236 147,837 134,097
Director Deputy Director Assistant Director Librarian IV Librarian III	133,539 121,118 109,864 104,628 94,904 86,075	136,877 124,145 112,611 107,244 97,276 88,227	140,299 127,250 115,426 109,926 99,709 90,432	143,807 130,430 118,312 112,674 102,201 92,693	147,402 133,691 121,269 115,490 104,756 95,010	151,087 137,034 124,301 118,378 107,375 97,386	154,864 140,459 127,409 121,337 110,060 99,820	158,736 143,971 130,593 124,370 112,811 102,316	\$tep 24 162,704 147,571 133,859 127,480 115,631 104,874	166,771 151,259 137,205 130,667 118,522 107,495	170,940 155,041 140,636 133,933 121,485 110,183	175,214 158,918 144,151 137,282 124,522 112,938	179,595 162,890 147,755 140,713 127,635 115,760	184,085 166,962 151,449 144,231 130,826 118,655	188,687 171,137 155,236 147,837 134,097 121,621
Director Deputy Director Assistant Director Librarian IV Librarian III Librarian II	133,539 121,118 109,864 104,628 94,904 86,075 80,595	136,877 124,145 112,611 107,244 97,276 88,227 82,610	140,299 127,250 115,426 109,926 99,709 90,432 84,675	143,807 130,430 118,312 112,674 102,201 92,693 86,792	147,402 133,691 121,269 115,490 104,756 95,010 88,961	151,087 137,034 124,301 118,378 107,375 97,386 91,185	154,864 140,459 127,409 121,337 110,060 99,820 93,465	158,736 143,971 130,593 124,370 112,811 102,316 95,802	\$tep 24 162,704 147,571 133,859 127,480 115,631 104,874 98,197	166,771 151,259 137,205 130,667 118,522 107,495 100,652	170,940 155,041 140,636 133,933 121,485 110,183 103,168	175,214 158,918 144,151 137,282 124,522 112,938 105,748	179,595 162,890 147,755 140,713 127,635 115,760 108,391	184,085 166,962 151,449 144,231 130,826 118,655 111,101	188,687 171,137 155,236 147,837 134,097 121,621 113,878
Director Deputy Director Assistant Director Librarian IV Librarian III Librarian I Librarian I Library Assistant IV	133,539 121,118 109,864 104,628 94,904 86,075 80,595 76,757	136,877 124,145 112,611 107,244 97,276 88,227 82,610 78,677	140,299 127,250 115,426 109,926 99,709 90,432 84,675 80,644	143,807 130,430 118,312 112,674 102,201 92,693 86,792 82,659	147,402 133,691 121,269 115,490 104,756 95,010 88,961 84,726	151,087 137,034 124,301 118,378 107,375 97,386 91,185 86,844	154,864 140,459 127,409 121,337 110,060 99,820 93,465 89,015	158,736 143,971 130,593 124,370 112,811 102,316 95,802 91,240	\$tep 24 162,704 147,571 133,859 127,480 115,631 104,874 98,197 93,522	166,771 151,259 137,205 130,667 118,522 107,495 100,652 95,859	170,940 155,041 140,636 133,933 121,485 110,183 103,168 98,256	175,214 158,918 144,151 137,282 124,522 112,938 105,748 100,713	179,595 162,890 147,755 140,713 127,635 115,760 108,391 103,230	184,085 166,962 151,449 144,231 130,826 118,655 111,101 105,811	188,687 171,137 155,236 147,837 134,097 121,621 113,878 108,456
Director Deputy Director Assistant Director Librarian IV Librarian III Librarian I Librarian I Library Assistant IV	133,539 121,118 109,864 104,628 94,904 86,075 80,595 76,757 68,208	136,877 124,145 112,611 107,244 97,276 88,227 82,610 78,677 69,913	140,299 127,250 115,426 109,926 99,709 90,432 84,675 80,644 71,661	143,807 130,430 118,312 112,674 102,201 92,693 86,792 82,659 73,453	147,402 133,691 121,269 115,490 104,756 95,010 88,961 84,726 75,289	151,087 137,034 124,301 118,378 107,375 97,386 91,185 86,844 77,171	154,864 140,459 127,409 121,337 110,060 99,820 93,465 89,015 79,101	158,736 143,971 130,593 124,370 112,811 102,316 95,802 91,240 81,078	\$tep 24 162,704 147,571 133,859 127,480 115,631 104,874 98,197 93,522 83,105	166,771 151,259 137,205 130,667 118,522 107,495 100,652 95,859 85,182	170,940 155,041 140,636 133,933 121,485 110,183 103,168 98,256 87,312	175,214 158,918 144,151 137,282 124,522 112,938 105,748 100,713 89,495	179,595 162,890 147,755 140,713 127,635 115,760 108,391 103,230 91,732	184,085 166,962 151,449 144,231 130,826 118,655 111,101 105,811 94,026	188,687 171,137 155,236 147,837 134,097 121,621 113,878 108,456 96,376
Director Deputy Director Assistant Director Librarian IV Librarian II Librarian I Library Assistant IV Library Assistant III Library Assistant III	133,539 121,118 109,864 104,628 94,904 86,075 80,595 76,757 68,208 63,147	136,877 124,145 112,611 107,244 97,276 88,227 82,610 78,677 69,913 64,726	140,299 127,250 115,426 109,926 99,709 90,432 84,675 80,644 71,661 66,344	143,807 130,430 118,312 112,674 102,201 92,693 86,792 82,659 73,453 68,003	147,402 133,691 121,269 115,490 104,756 95,010 88,961 84,726 75,289 69,702	151,087 137,034 124,301 118,378 107,375 97,386 91,185 86,844 77,171 71,445	154,864 140,459 127,409 121,337 110,060 99,820 93,465 89,015 79,101 73,231	158,736 143,971 130,593 124,370 112,811 102,316 95,802 91,240 81,078 75,061	\$tep 24 162,704 147,571 133,859 127,480 115,631 104,874 98,197 93,522 83,105 76,939	166,771 151,259 137,205 130,667 118,522 107,495 100,652 95,859 85,182 78,861	170,940 155,041 140,636 133,933 121,485 110,183 103,168 98,256 87,312 80,833	175,214 158,918 144,151 137,282 124,522 112,938 105,748 100,713 89,495 82,854	179,595 162,890 147,755 140,713 127,635 115,760 108,391 103,230 91,732 84,925	184,085 166,962 151,449 144,231 130,826 118,655 111,101 105,811 94,026 87,049	188,687 171,137 155,236 147,837 134,097 121,621 113,878 108,456 96,376 89,225

Option 2 Salary Scale 070124- FT

3.2% Cost-of-Living increase on July 1, 2024

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15
Librarian I	25.28	25.91	26.56	27.22	27.91	28.60	29.32	30.05	30.81	31.57	32.36	33.17	33.99	34.85	35.72
Library Assistant IV	24.08	24.68	25.29	25.92	26.57	27.23	27.92	28.62	29.33	30.06	30.82	31.59	32.37	33.19	34.01
Library Assistant III	21.39	21.93	22.48	23.04	23.61	24.21	24.81	25.43	26.07	26.72	27.39	28.07	28.77	29.49	30.23
Library Assistant II	19.80	20.30	20.81	21.32	21.86	22.40	22.96	23.54	24.13	24.73	25.35	25.98	26.63	27.30	27.98
Library Assistant I	17.97	18.42	18.88	19.35	19.84	20.33	20.84	21.36	21.90	22.45	23.00	23.58	24.17	24.77	25.39
Library Clerk II	17.02	17.44	17.88	18.33	18.78	19.26	19.73	20.23	20.73	21.26	21.79	22.33	22.89	23.46	24.05
Library Clerk I	16.51	16.92	17.35	17.78	18.23	18.68	19.14	19.63	20.11	20.62	21.14	21.66	22.21	22.77	23.33
Page	13.00	13.33	13.66	14.00	14.36	14.72	15.08	15.46	15.84	16.24	16.65	17.06	17.49	17.93	18.37
Grade	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23	Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30
Librarian I	36.62	37.52	38.46	39.43	40.41	41.42	42.46	43.52	44.61	45.73	46.86	48.04	49.24	50.48	51.73
Library Assistant IV	34.87	35.74	36.64	37.54	38.48	39.45	40.43	41.45	42.48	43.54	44.63	45.75	46.89	48.06	49.27
Library Assistant III	30.99	31.76	32.56	33.37	34.20	35.06	35.93	36.83	37.75	38.70	39.67	40.66	41.67	42.71	43.79
Library Assistant II	20.60								24.04	25.04	26.74	27.62	20.57	20.52	40.52
Library Assistant II	28.68	29.39	30.12	30.88	31.65	32.45	33.25	34.09	34.94	35.81	36.71	37.63	38.57	39.53	40.52
Library Assistant I	26.03	29.39 26.68		30.88 28.03	31.65 28.73	32.45 29.44	33.25 30.19	34.09 30.94	34.94	35.81	36.71	34.15	35.01	35.87	36.77
,			27.34						31.71						
Library Assistant I	26.03	26.68	27.34	28.03	28.73	29.44 27.88	30.19	30.94	31.71	32.50	33.31	34.15	35.01	35.87	36.77 34.83

Note: FTEs are based on budgeted hours and may not reflect the number of employees actually working at a location; most CRRL employees work at multiple library branches.

Cooper		
Pay Grade	PT/FT	FTE
Library Assistant II	PT	0.8
Library Clerk I	PT	0.77
		1.57

Montross		
Pay Grade	PT/FT	FTE
Library Assistant II	PT	0.64
Library Clerk I	PT	0.83
		1.46

Newton		
Pay Grade	PT/FT	FTE
Library Assistant III	FT	1
Library Assistant II	PT	0.71
Library Clerk I	PT	0.57
		2.28

Fredericksburg		
Pay Grade	PT/FT	FTE
Librarian I	FT	3
Librarian II	FT	2
Librarian III	FT	1
Library Assistant II	FT	3
Library Assistant II	PT	6.2
Library Assistant III	FT	1
Library Clerk I	PT	3.33
Library Clerk II	FT	1
Library Clerk II	PT	0.6
Page	PT	1.41
		22.54

Idea Space		
Pay Grade	PT/FT	FTE
Library Assistant II	FT	1
Library Assistant II	PT	1.38
		2.38

Fried Center		
Pay Grade	PT/FT	FTE
Library Assistant II	PT	0.34
	_	0.34

Librarian I FT 3 Librarian II FT 2 Librarian III FT 1 Library Assistant II FT 3 Library Assistant II FT 3 Library Assistant III FT 3 Library Clerk I PT 2.14 Library Clerk II FT 1 Library Clerk II FT 1 Library Clerk II FT 0.15 Page PT 1.15			
Librarian I FT 3 Librarian II FT 2 Librarian III FT 1 Library Assistant II FT 3 Library Assistant II PT 3.6 Library Assistant III FT 1 Library Clerk I PT 2.14 Library Clerk II FT 1 Library Clerk II FT 1 Library Clerk II PT 0.15 Page PT 1.15	Howell		
Librarian II FT 2 Librarian III FT 1 Library Assistant II FT 3.6 Library Assistant III FT 3.6 Library Assistant III FT 1 Library Clerk I PT 2.14 Library Clerk II FT 1 Library Clerk II FT 1 Library Clerk II PT 0.15 Page PT 1.15	Pay Grade	PT/FT	FTE
Librarian III FT 1 Library Assistant II FT 3.6 Library Assistant III FT 3.6 Library Assistant III FT 1 Library Clerk I PT 2.14 Library Clerk II FT 1 Library Clerk II PT 0.15 Page PT 1.15	Librarian I	FT	3
Library Assistant II FT Library Assistant II PT Library Assistant III FT Library Clerk I PT Library Clerk II FT Library Clerk II FT Library Clerk II PT Dage PT 1.15	Librarian II	FT	2
Library Assistant II PT 3.6 Library Assistant III FT 1 Library Clerk I PT 2.14 Library Clerk II FT 1 Library Clerk II PT 0.15 Page PT 1.15	Librarian III	FT	1
Library Assistant III FT 11 Library Clerk I PT 2.14 Library Clerk II FT 11 Library Clerk II PT 0.15 Page PT 1.15	Library Assistant II	FT	5
Library Clerk I PT 2.14 Library Clerk II FT 1 Library Clerk II PT 0.15 Page PT 1.15	Library Assistant II	PT	3.6
Library Clerk II FT 11 Library Clerk II PT 0.15 Page PT 1.15	Library Assistant III	FT	1
Library Clerk II PT 0.15 Page PT 1.15	Library Clerk I	PT	2.14
Page PT 1.19	Library Clerk II	FT	1
1.48	Library Clerk II	PT	0.15
20.08	Page	PT	1.19
			20.08

Porter		
Pay Grade	PT/FT	FTE
Librarian I	FT	3
Librarian II	FT	2
Librarian III	FT	•
Library Assistant II	FT	3
Library Assistant II	PT	4.48
Library Assistant III	FT	1
Library Clerk I	PT	4.25
Library Clerk II	FT	1
Library Clerk II	PT	0.36
Page	PT	1.68
		21.77

Salem Church		
Pay Grade	PT/FT	FTE
Librarian I	FT	3
Librarian I	PT	0.1
Librarian II	FT	2
Library III	FT	1
Library Assistant I	PT	0.5
Library Assistant II	FT	2
Library Assistant II	PT	5.16
Library Assistant III	FT	1
Library Clerk I	PT	3
Library Clerk II	FT	1
Library Clerk II	PT	0.2
Page	PT	1.76
		20.72

Snow		
Pay Grade	PT/FT	FTE
Library Assistant II	FT	1
Librarian II	Ft	1
Library Assistant II	PT	2.24
Library Clerk I	PT	2.48
Page	PT	0.2
		6.92

Towne Centre		
Pay Grade	PT/FT	FTE
Library Assistant II	FT	1
Library Assistant II	PT	0.11
Library Assistant III	FT	1
Library Clerk I	PT	1.22
		3.33

Library Admin Center	·	
Pay Grade	PT/FT	FTE
Assistant Director	FT	1
Deputy Director	FT	1
Director	FT	1
Librarian I	FT	2
Librarian II	FT	3
Librarian III	FT	1
Librarian IV	FT	4
Library Assistant I	FT	2
Library Assistant II	FT	8
Library Assistant II	PT	1.73
Library Assistant III	FT	8
Library Assistant IV	FT	5
Library Clerk I	FT	1
Library Clerk I	PT	3.35
Library Clerk II	FT	2
Page	PT _	0.5
		44.58

Grand Total 147.97

Option 2 Personnel

CENTRAL RAPPAHANNOCK REGIONAL LIBRARY

	FY22 Actual	FY23 Actual	FY24 Adopted	FY24 Proposed		FY25 Compared to
Expenditure Categories	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	<u>Expenditure</u>	Explanation for FY25 increase	<u>FY24</u>
Salaries	7,237,227	7,555,220	7,801,660	8,194,483	3.2% COLA for all employees July 1, 2024.	392,823
Benefits	2,482,982	2,672,452	2,838,628	3,098,780	13% projected increase to health insurance; projected increases to VRS retirement and life; increase on salary based benefits due to raises.	260,152
Professional Services	60,334	93,690	50,000	50,000	No change.	0
Temporary Services (includes Westmoreland cleaning services)	19,028	12,594	19,000	15,000	Reduced to meet actual.	(4,000)
Books & Materials	1,137,887	982,856	1,069,234	1,189,234	Increased to restore FY24 cut and meet customer demand.	120,000
System Upkeep	29,201	31,967	23,400	23,400	No change.	0
Equipment Contracts	15,859	14,956	23,400	15,500	Reduced to meet actual.	(7,900)
Telephone	46,167	42,675	30,000	43,000	Increased due to rising costs.	13,000
Insurance	29,832	29,851	31,000	31,000	No change.	0
Publicity	51,087	47,409	40,000	40,000	No change.	0
Programming	45,623	40,943	30,000	30,000	No change.	0
General Supplies	138,620	168,017	105,000	150,000	Increased due to rising costs.	45,000
Computer Services	513,961	555,009	505,287	555,000	Increased due to rising costs.	49,713
Vehicle Operation & Maintenance	27,001	29,289	30,000	30,000	No change.	0
Continuing Education & Staff Training	33,553	15,901	25,000	25,000	No change.	0
Miscellaneous	3,175	3,114	4,000	4,000	No change.	0
Institutional Memberships & Professional Dues	13,086	14,542	15,000	10,000	Reduced due to expected cost changes.	(5,000)
Furniture & Equipment	183,624	103,894	59,000	75,000	Increased due to rising costs.	16,000
IdeaSpace Rent	-	-	-		No change.	0
Library Administration Center	331,671	482,797	363,000	363,000	No change.	0
OPERATING EXPENDITURES	12,399,918	12,897,176	13,062,609	13,942,397		879,788

Note: FY23 Adopted Expenditure is unaudited as of 8/2023.

Option 2 Line Item Detail